



NORWEGIAN DEFENCE MATERIEL AGENCY

2026013202 Component Maintenance Services Agreement

Component Maintenance Bell 412

Invitation to qualification

Negotiated Procedure

The Norwegian Regulation on Defence and Security
Procurement

(FOSA) part I and II

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1. Introduction

1.1 About the Contracting Authority

The Norwegian Defence Materiel Agency (NDMA) is the Contracting Authority and is responsible for carrying out the procurement procedure.

NDMA is an agency in the Norwegian Defence Sector, directly subordinate to the Norwegian Ministry of Defence (MoD). NDMA shall ensure that the Norwegian Armed Forces (Armed Forces) and other agencies in the defence sector shall have access to cost-efficient and safe materiel in accordance with adopted long-term plans. NDMA's main tasks are planning, procurement, management, and disposal of materiel for the Armed Forces and other MoD agencies.

More information is available at www.fma.no/en.

1.2 User

The Contracting Authority shall enter into this agreement on behalf of The Norwegian Armed Forces.

1.3 Purpose of the procurement

The purpose of the procurement is to ensure component maintenance (maintenance, repair, overhaul) for Bell helicopters in the Royal Norwegian Air Force (RNoAF).

The Agreement shall ensure that RNoAF has timely and reliable access to components necessary to support operation, maintenance, and sustainment of the Bell 412 fleet, thereby contributing to maintaining the required operational availability.

This phase of the procurement is to qualify candidates to tender for an Agreement to cover the need for Maintenance, Repair and Overhaul (MRO) of parts for the Bell 412 fleet, including additional support services.

1.4 Scope of the procurement

The Scope includes Maintenance, Repair and Overhaul (MRO), including modifications and upgrades to the relevant components.

The contract will be subdivided into the following lots:

- Lot A – Avionic components
- Lot B – System components

Candidates may submit tenders for one or both lots. Each lot will be evaluated separately in the tender phase. The candidate shall in this phase (qualification phase) clearly state in its request to participate, which of the lots the request concerns.

See attached Annex 5A-Components Bell 412 for a list of identified Avionic and System components for the Bell 412 fleet under the current Agreement. The list is non-exhaustive, and new components may be added to the list during the contracting period. The Scope will also include requirements regarding AOG and priority orders and operational readiness, to ensure availability of components.

Services will be ordered as needed. To support Purchaser in planning and forecasting, the scope will also include some additional support services. The additional support services requested include, but are not limited to:

- Obsolescence monitoring
- Modifications/ replacements monitoring
- Status reports for parts maintenance
- Reports for trend analyses
 - No Fault Found (NFF)
 - Could Not Duplicate (CND)
 - Mean time between failure (MTBF)
- Program Management Review
- Electronic integration and co-operation (Customer Portal, online status on Purchase Orders)

1.5 Estimated value

The estimated value of the procurement is app. 490 000 000 (four hundred and ninety million) NOK excl. VAT over a period of ten (10) years.

The estimated value has been based on historic figures and expected future use based on the Contracting Authority's best estimate. The estimate does not serve as any purchase obligations.

The maximum value of the procurement is 750 000 000 (seven hundred and fifty million) NOK excl. VAT. The Contracting authority reserves the right to terminate the Agreement when the maximum value has been reached.

1.6 Duration

The need for component maintenance services applies throughout the Bell-fleet's lifetime, and the Contracting Authority is presently unable to determine the length of that lifetime. Based on the need for a stable and predictable maintenance (MRO) the Contracting Authority intends to award one or two long-term Agreement(s).

The Agreement will be for a minimum term of five (5) years calculated as from the date the Agreement is signed by the parties. The Contracting Authority shall thereafter be entitled to extend the Agreement (s) for a term of two (2) years at the time, by giving six (6) months' notice prior to the expiry date.

Upon the expiry of each contract period, the Contracting Authority will determine whether the conditions for extending the Agreement are met.

1.7 Type of contract

For the assignment, an ongoing Agreement shall be entered into with one or two Contractor(s).

1.8 Exclusivity

The Agreement is a non-exclusive agreement. The Contracting Authority reserves the right to enter into contracts with other contractors when the Contracting Authority finds this practical.

1.9 International sanctions – Russian Involvement

This procurement is conducted in accordance with § 8 n) of the regulation laid down by Royal Decree of 15th of August 2014 no. 1076, with later amendments, concerning restrictive measures regarding actions to undermine or threaten the territorial integrity, sovereignty, independence and stability of Ukraine ("The Regulation"). Accordingly, the Contracting Authority is obliged to not enter into any agreements with any legal entities covered by The Regulation. The Regulation is given with authority from the Act of 14th of April 2021 no. 18 (The Act of Sanctions).

To comply with The Regulation, NDMA relies on loyal follow-up from its suppliers. Any candidates that do not comply with The Regulation will be rejected from the tender.

If there is any uncertainty whether The Regulation applies to the Candidate, the Candidate is encouraged to contact the Norwegian Ministry of Foreign Affairs (www.regjeringen.no/en/dep/ud/id833).

In connection with the qualification, the Contracting Authority requires that candidates submit a signed version of Annex 4 "Self-declaration Russian involvement".

The Contracting Authority may also, at any time during the tender process, ask the candidate to provide further documentation to ensure compliance with The Regulation. This is necessary to ensure that the conduct of the tender complies with the rules and regulations for the tender procedure. This may entail, but is not limited to, documentation of ownership and strategic structure of the Candidate and its subcontractors, description of any reliance or involvement of subcontractors, as well as cooperation with any Russian entities.

The Contracting Authority encourages each candidate to familiarize themselves with the obligations and commitments concerning the affirmed/adopted international sanctions referenced above. The contract will contain clauses related to these sanctions to ensure compliance throughout the contract period.

1.10 The structure of the qualifying documentation

The qualifying documentation consists of the following documents:

The main document	Invitation to qualification (this document)
Annex 1	Request letter
Annex 1A	References
Annex 2	Declaration of commitment
Annex 3	Caution, duty of non-disclosure and conflict of interest
Annex 4	Self-declaration Russian Involvement
Annex 5A	Components Bell 412
Annex 6	Regulation for approved parts, part sources and maintenance providers for Norwegian military aircraft
Annex 7	Self-declaration of ethical commitment
Annex 8	AQAP 2110, Edition D, Version 1

2. Conduct of the procedure

2.1 Procurement procedures and phases

This procurement is conducted in accordance with the Act and Regulation on public procurement; the Act of 17 June 2016 no. 73 (the Public Procurement Act) and the Regulation laid down by royal decree of 4 October 2013 no. 1185 on Defence and Security Procurements ("FOSA").

The procurement is conducted according to the procedure "negotiated procedure following prior notification" according to FOSA Section 5-1 first paragraph. This is a procedure consisting of two phases starting with this qualification phase. All interested candidates can submit a request to participate in the tender. Candidates will have to meet the qualification requirements in accordance with section 4. A given number of the qualified candidates will be invited to submit their tender in the next phase of the procedure (the tender phase), see section 4.8.

The tender phase begins with the Invitation to tender. Only qualified and invited candidates will be allowed to submit tenders. The Contracting Authority reserves the right to award the contract based on the submitted tenders without conducting negotiations.

Following the submission of tenders, the Contracting Authority may, where deemed appropriate, enter negotiations with the tenderers to align the tenders with the requirements set out in the procurement documents. The purpose of the tender phase is to identify the most advantageous tender in accordance with the award criteria.

Any negotiations may be conducted on several stages, and the Contracting Authority reserves the right to reduce the number of tenders subject to negotiation after each stage. The Contracting Authority also reserves the right to make an initial reduction in the number of tenders to be negotiated prior to the commencement of negotiations. Any reduction will be carried out based on the award criteria.

Negotiations can take place in writing, orally or in meetings (physically and/or digitally in the Oslo-region). Further information on the tender phase will be provided in the Tender Documents.

2.2 Tentative progress plan

The Contracting Authority plans to conduct the procurement in accordance with the progress plan below.

Please note that the progress plan is tentative, and that the Contracting Authority may adjust the plan during the process. **Requests that are submitted too late will be rejected.**

ACTIVITY	DATE
Contract notice published in Doffin and TED	Week 39 (24/9)
Deadline for questions about the qualification documentation	19.10.2026
Deadline to submit requests for participation	26.10.2026 kl. 12:00
Evaluation of requests for participation	Week 44 - 45
Notification of qualification results to rejected/surplus contractors	Week 45
Invitation to tender	20.11.2026
Deadline for questions about the Tender Documentation	15.12.2026
Deadline for submission of tenders	22.12.2026 kl. 12:00
Project activity free week	Week 52 – 53
Evaluation of tenders and negotiations	Week 01 – 06 2027
Contract Award	Within 19.02.2027
Expiry of the standstill period	10 days from the day following Contract Award
Signing of contract	When standstill period is expired
Tender acceptance period	31.05.2027

2.3 Communication

Mercell will be used as the electronic tool for the execution of the procurement procedure. All communication and information exchange in this procurement procedure are to be conducted electronically through Merpell. This means, e.g., that registration for the procurement procedure and the submission of the request to participate and tenders is done through Merpell.

There shall be no contact/communication with any other representative of the Contracting Authority or other agencies in the defence sector about this procurement procedure.

2.4 Questions and Changes to the Procurement Documents

The candidates shall review the Procurement Documents carefully and notify the Contracting Authority without undue delay if errors, ambiguities, or inconsistencies are found. Errors, ambiguities, or inconsistencies that a diligent candidate should have discovered when reviewing the Procurement Documents before submission of the request to participate, cannot later be invoked as a basis for claims against the Contracting Authority.

The candidates can ask questions and request further information concerning the Procurement Documents. Such questions and requests shall be submitted in writing through Merpell within the deadlines specified in Section 2.2.

The questions and answers, in an anonymized form, will be made available to all candidates in Mercell. The Contracting Authority will, if relevant, provide answers in the form of updated and or/supplementary documents, enhanced descriptions and clarifications.

The Contracting Authority also reserves the right to make other corrections, additions, and changes to the Procurement Documents. All changes etc. will be made available in Mercell.

Updated versions of the Procurement Documents will be made available in Mercell, and candidates shall always adhere to the latest available version. To receive notifications of changes etc. in the Procurement Documents, the candidates must register their intent to participate in the procurement procedure in the portal (Mercell).

3. Administrative provisions

3.1 Language

All written and oral communication relating to this tender shall be in Norwegian or English. The language requirement also applies to the actual tender.

3.2 Security

3.2.1 Classified procurements

Act of 1 June 1998 No. 24 relating to National Security (the Security Act) applies to procurements that are classified pursuant to this act. This procurement is NATO Unclassified.

3.2.2 Security clearance

The Contractor's personnel who will help under this agreement does not need security clearance. In this procurement documents are not classified.

The Contracting Authority encourages all tenderers to familiarise themselves with procedures concerning the security approval of the contractor and security clearance.

For more information, reference is made to the Norwegian National Security Authority's (NSM) websites:

<https://nsm.stat.no/> and
<https://nsm.stat.no/publikasjoner/skjema/>

Applicable laws and regulations can be downloaded from the following website:

<http://www.lovdato.no>

3.3 Public access to documents and confidentiality

For the general public's access to documents relating to a public procurement, the Freedom of Information Act and the non-disclosure regulation in the Public Administration Act apply.

Pursuant to the Norwegian Freedom of Information Act section 23, paragraph 3, tenders, including request for participation, and procurement protocols are considered public documents after the contract award. Information considered trade secrets is, however, exempt from public access

pursuant to the Freedom of Information Act section 13, cf. the Norwegian Public Administration Act section 13 and FOSA section 3-4.

The candidate shall thus enclose a redacted version of the request to participate where content considered trade secrets are redacted. The redacted version of the request shall be accompanied by a list of redacted contents and a short account as to why the content is considered trade secrets. The Contracting Authority is nevertheless obliged to conduct an independent assessment of the request and exempt information from public access only by statutory authority.

The candidates shall protect information of a confidential nature which is made available to them in connection with the procurement.

3.4 Code of ethics and general requirements for the case handling

Employees in the defence sector and candidates participating in the tender shall act in accordance with good business practice and ensure a high business ethical standard in their case handling in all phases of the procurement process. This is further explained in Annex 3 – Caution, duty of non-disclosure and conflict of interest. Candidates that are qualified and submit tender shall confirm that Annex 3 “Caution, duty of non-disclosure and conflict of interest” are read and accepted.

3.5 The candidate's costs relating to participation in the procurement process

Costs incurred by the candidate and tenderer in connection with the preparation, submission or follow-up of the request for participation and tender, as well as the procurement process in other respects, are the complete responsibility of the candidate/tenderer and will not be reimbursed.

Participation in this procurement process will not in any way commit the Contracting Authority to enter into contract with the candidate/tenderer or impose any type of economic obligations upon the Contracting Authority towards the candidate or tenderer.

4. Qualification requirements

4.1 Introduction

The qualification requirements are the minimum requirements relating to the candidates' ability to perform the contract. The purpose of the qualification requirements is to ensure that candidates have the necessary organization, financial standing and technical and professional abilities.

The Contracting Authority will make its assessment of candidates' suitability based on the information provided by candidates in their requests to participate. Candidates are responsible for ensuring that all requested documentation is submitted and that all questions and requirements are answered. The Contracting Authority may, but is under no obligation to, invite candidates to supplement or clarify the certificates and documents submitted in accordance with FOSA section 12-4.

Candidates who do not comply with all qualification requirements will be rejected. The Contracting Authority will limit the number of otherwise qualified candidates to be invited to tender by applying the selection criteria in section 4.9.

4.2 Reliance on the capacity of other entities

The candidate can choose to rely on the capacity of other entities to fulfil the requirements to the candidate's economic and financial capacity (section 4.5) and to technical and professional qualifications (section 4.7). Other entities include parent companies, collaborating partners, subcontractors etc.

If the candidate relies on the capacity of other entities to fulfil the qualification requirements to economic and financial capacity and/or for technical and professional qualifications, a signed declaration of commitment shall be enclosed, see Annex 2 – Declaration of commitment.

4.3 Mandatory requirements

REQUIREMENT	DOCUMENTATION REQUIREMENT
QR1 The candidate must document that it properly fulfils its obligations regarding the payment of tax and VAT	Tax certificate which is not older than 6 (six) months calculated from the application deadline. Tax certificate means: <u>For Norwegian candidates:</u> • Certificate issued by the Norwegian Tax Administration regarding: ○ Value added tax ○ Tax ○ Payroll tax <u>For foreign candidates:</u> • Foreign candidates must submit corresponding certificates from their countries, documenting proper fulfilment of their obligations regarding the payment of taxes and duties. • If the authorities in the relevant country do not issue such certificates, the candidate must submit a declaration which confirms that all taxes and duties are paid. The declaration must be approved and signed by the candidate's CFO/financial manager.

4.4 Requirements to the candidate's registration, authorisation etc.

REQUIREMENT	DOCUMENTATION REQUIREMENT
QR2 The candidate must be a legally established company, registered in a professional, trade or business register in its state of origin or establishment.	Norwegian candidates: - Certificate of Registration (firmaattest) Foreign candidates: - Certificate of Registration

4.5 Regarding requirements for the candidate's economic and financial capacity

REQUIREMENT	DOCUMENTATION REQUIREMENT
QR3 The candidate must have sufficient economic and financial capacity to complete the delivery, including satisfactory operating margin, liquidity ratio and equity share.	The candidate's financial statements (including notes with director's report and auditor's statement) from the past 2 years. If the financial statements for the previous year are not completed upon the application deadline, the preliminary financial statements for the previous year shall also be enclosed.

If a candidate relies on the capacity of other businesses to fulfil this requirement, the Contracting Authority can require that they must be jointly and severally liable for the execution of the contract.

If the candidate has justifiable reason not to submit the documentation requested by the Contracting Authority, the candidate can document its economic and financial capacity by submitting any other document which the Contracting Authority deems suitable.

4.6 Social and Ethical requirements

REQUIREMENT	DOCUMENTATION REQUIREMENT
QR4 The candidate must take sufficient social and ethical responsibility	The candidate must by a self-declaration accept the requirements as they appear in Annex 7 Self-declaration of ethical commitments.

4.7 Requirements to the candidates' technical and professional qualifications

REQUIREMENT	DOCUMENTATION REQUIREMENT
QR5 The candidate must have good experience from similar deliveries.	Overview of the candidate's most relevant deliveries or performed services during the past 3 years for component maintenance of aircraft (preferably helicopters), or other deliveries where maintenance, have been important features. To ensure sufficient competition, documentation for deliveries performed by the candidate more than 3 years ago may also be taken into consideration. The overview must include a specification of: • The value of the assignment • Time • Recipient (name, telephone and e-mail) • Brief description of the delivery It is the candidate's responsibility to document relevance through the description. The description must be enclosed named "Annex 1A-References". Note: The NDMA may contact the referenced contractual counterparty for verification of submitted information.
QR6 The candidate must have sufficient capability and capacity to execute the agreement.	<u>Candidate's own company:</u> A short description of the organisation, including: • A description of the company's business idea and core competence and capacity (full-time equivalents) related to the outline in 1.4 <i>Scope of procurement</i>. • how it is organised and their ownership, in addition to a description of current activities. <u>Collaborating partners /subcontractors:</u> If any collaborating partners / subcontractors are offered as part of the qualification, the candidate must submit a description of the following: • The collaborating partners/subcontractors Name, address, scope of involvement and responsibility in the relationship, the formality of the relationship, and whether the candidate has the intention of including the partner/subcontractor as an active party in this tendering process. • The way in which the commercial affiliation with collaborating partners is secured, or will be secured, i.e. contract or statement of commitment (see "Annex 2-Declaration of commitment")

	The description must be enclosed and named “Capability and Capacity” .
QR7 The candidate must comply with “Regulation for approved parts, part sources and maintenance providers for Norwegian military aircraft” (Annex 6) for the Scope of Procurement, as described in section 1.4.	The candidate must provide a copy of the relevant certificates/licenses/approvals as required in Annex 6, for itself and/or its subcontractors.

4.8 Requirements concerning the Candidate's Management Systems

QR8 The Candidate must have an established, implemented, documented, maintained and continually improved Quality Management System ("QMS") covering the entire scope of the Procurement, including activities performed by subcontractors.	If the candidate is certified pursuant to ISO 9001:2015, or the AS9100 series or an equivalent standard, a copy of a valid certificate drawn up by an accreditation body attesting that the candidate's Quality Management System complies with such a standard. If the candidate is not certified to such a standard, a description of the candidate's Quality Management System that is implemented in the business, which assures that the system as a minimum includes: • quality management; • document control; • competence and training management; • risk management; • supplier and subcontractor management; • management of non-conformities and corrective actions; • internal audits; • management reviews; • configuration management; • identification and traceability; and • continual improvement. Where the candidate is a group of economic operators (joint ventures, consortia, etc.), the documentation required above shall be delivered by every single participant in the group who will provide services under the contract. The candidate shall describe the contribution of each single participant under the contract, and how the candidate will ascertain the implementation of the management systems for the group. The description must be enclosed and named "Quality Management System." For information: Compliance with AQAP 2110 Edition D Version 1, "NATO Quality Assurance Requirements for Design, Development and Production", will be a separate mandatory contractual requirement.
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QR9 The candidate must have established, implemented and maintained an efficient environmental management system including routines and structure depicting how the candidate complies with relevant environmental requirements regarding the products or services that are delivered under this procurement.	If the candidate is certified pursuant to ISO 14001, Miljøfyrtårn, EMAS or an equivalent standard, a copy of a valid certificate drawn up by an accreditation body attesting that the candidate's environmental management system complies with such a standard. If the candidate is not certified to such a standard, a description of the candidate's environmental management system that is implemented in the business, which assures that the system as a minimum includes: 1) An environmental policy 2) An overview of the most severe environmental impacts caused by the company 3) Proof that the company demands relevant environmental requirements from their subcontractors 4) a description of the environmental management and responsibilities within the company 5) description of the company's contingency plan in relation to the risk of negative environmental impact 6) a description of the resources that are necessary to establish, implement, maintain and continuously improve the environmental management system. Where the candidate is a group of economic operators (joint ventures, consortia, etc.), the documentation required above shall be delivered by every single participant in the group who will provide services under the contract. The candidate shall describe the contribution of each single participant under the contract, and how the candidate will ascertain the implementation of the management systems for the group. The description must be enclosed and named "Environmental Management System."
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4.9 Selection Criteria

The contracting authority will limit the number of otherwise qualified candidates to a minimum of three (3) and a maximum of five (5) candidates for each lot, who will be invited to tender, provided that enough candidates fulfil the qualification requirements. The Contracting Authority reserves the right to continue the procurement procedure if less than three (3) candidates are qualified for each lot.

Candidates invited to tender will be selected based on the following criteria, where S1 will be emphasized significantly over S2:

Nr.	Selection criteria	Documentation requirements
S1	Most relevant experience from similar deliveries for component maintenance of aircraft; preferably helicopters, or other deliveries where maintenance, have been important features.	Documentation submitted in relation to QR5
S2	Evaluation of the candidate's capability and capacity to execute the agreement.	Documentation submitted in relation to QR6.

5. Preparation of request for participation in the tender

5.1 Structure of the request

Requests to participate shall be electronically submitted through Mercell before the deadline set out in section 2.2.

Files shall be submitted in Microsoft Office, ODF or PDF format. Files shall be named so that the file name refers to the file's content and the structure of the answers. Candidate shall create one file per requirement, see table below.

The request to participate shall contain the following documents structured as follows:

#	Document	Annex/Documentation/Reference
1	Completed request letter	Annex 1
2	Documentation of fulfilment of the below mentioned qualification requirements: QR1 Tax Certificate QR2 Certificate of Registration QR3 Financial statements QR4 Self-declaration of ethical commitments QR5 Experience QR6 Capability and capacity QR8 Quality Management system QR9 Environmental management system	See section 4 Documentation Documentation Financial statements docs. Annex 7 Annex 1A Capability and Capacity Documentation Documentation
3	A Declaration of commitment if the candidate is assisted by other entities to fulfil qualification requirements to economic and financial capacity and/or technical and professional qualifications	Annex 2
4	Signed version of Annex 4 - Self-declaration regarding Russian Involvement in public procurements	Annex 4
5	A censored version of documentation delivered in connection with the request to participate	See section 3.3

6. Closing of the qualification phase

6.1 Notice of exclusion and rejection

The exclusion provisions in FOSA § 11-12 apply. Candidates are advised to familiarize themselves with these provisions.

The Contracting Authority will inform candidates in writing if their request for participation in the tender is excluded because of under-fulfilment of the qualification requirements or is rejected for being a surplus qualified candidate.

The notice will include a justification for why the candidate is not considered as qualified or did not reach the tender phase.

If the Contracting Authority finds that exclusion or rejection does not correspond to the qualification requirements or the selection criteria, the Contracting Authority can reverse its decision and let the candidate participate in the tender.

6.2 Deadline for request for interim injunction

Request for an interim injunction against the Contracting Authority's decision to exclude or reject a request for participation in the tender must be put forward to Oslo District Court within 15 days calculated from the day after the notice of exclusion or rejection was submitted.